



Board of Directors Meeting (Open Session)

3rd Floor Main Boardroom, HMFHC

Wednesday, 1/29/2020

1:00 - 3:20 PM ET

Teleconference Details:

1-800-974-5902

Local dial-in: 416-874-8100

Conference ID: 1318267

1. Call to Order	Dom Mercuri, Chair		1:00pm
2. Declarations of Conflict	D. Mercuri		
3. Approval of Agenda	D. Mercuri	Approve	
4. BOARD EDUCATION: Diversity & Inclusion Generative Discussion	Dr. Ian Preyra	Discuss	1:01pm
5. Board Strategic Scorecard *Scorecard Attached <i>5.0 2020-01-29 Strategic Scorecard 2019-20 Q2 Presentation for Jan 2020 Board - Page 4</i>	M. Chang	Discuss	1:40pm
6. Approval of Minutes from Previous Meeting *Wednesday November 27, 2019 Minutes Attached <i>6.0 Open Session Minutes November 27 2019 - DRAFT2 - Page 15</i>	D. Mercuri	Approve	2:00pm
7. Chair's Report	D. Mercuri	Information	2:01pm
8. Action Items from Previous Meeting D. Philip to distribute the following: - Prep document in preparation for the OHA Board Self-Assessment Survey (to be distributed mid-February) - Individual Director Self-Assessment questionnaire in preparation for individual meetings with Chair/Vice Chair (COMPLETED) - Information regarding the ICD Board Membership (COMPLETED)	D. Mercuri	Information	2:05pm
9. In-Camera Session - Patient Story Motions to go In-Camera and to reconvene Open Session	M. Potvin (Acting CNE)/I. Preyra	Information	2:06pm
10. President & CEO Report *Report Attached <i>10. January 29 2020 President and CEO Open Report to the Board - Page 21</i>	E. Vandewall	Discuss	2:16pm
11. Professional Practice Report (CNE & COS) *Report Attached <i>11. Professional Practice Report January 28 2020 - Page 32</i>	Dr. I.Preyra/Melanie Potvin	Review	2:26pm
12. REFRESHMENT BREAK (2:36-2:41pm)			
13. COMMITTEE REPORTS			
a. Quality Committee Report (January 28, 2020)	Mae Radford	Review	2:41pm

*Report Attached
QC Report to Board - January 28 2020 - FINAL - Page 40

- | | | | |
|---|-----------------|-------------|--------|
| b. Medical Advisory Committee Report (December 11, 2019 & January 8, 2020)
Items for approval on In-Camera Agenda | Dr. I. Preyra | Information | 2:46pm |
| c. Finance & Audit Report (January 28, 2020)
*Report Attached
Items for Approval on Consent Agenda & Below
FAC Report to Board - January 28 2020 - FINAL - Page 42 | Randy Smallbone | Approve | 2:51pm |
| i. Approval of Audit Plan | Randy Smallbone | Approve | |
| d. Governance & Nominating Report (January 28, 2020)**
*Report Attached
Items for approval on Consent Agenda
GNC Report to Board - January 28 2020 - FINAL (Open Session) - Page 45 | Young Park | Review | 2:56pm |
| i. Medical & Professional Staff By-Laws (Proposed Amendments)
13d(i) Medical & Professional Staff Bylaws - Proposed Amendments February 2019 - Page 47 | Y. Parlk | Approve | |

14. CONSENT AGENDA APPROVAL

- | | | | |
|--|------------|---------|--------|
| a. Consent Agenda Motions
*Refer to Consent Agenda List & Motions
14a. Consent Agenda List - Page 77
14b. Consent Agenda Motions - January 29 2020 - Page 78 | D. Mercuri | Approve | 3:02pm |
|--|------------|---------|--------|

15. OPERATIONS UPDATE

- | | | | |
|---|------------------------|-------------|--------|
| a. Burlington Ontario Health Team Update
*BN Attached
15a. Board BN_OHT Progress Update_Jan_2020 - Page 87 | E. Vandewall/I. Preyra | | 3:04pm |
| b. Medical Staff Association Report (Verbal) | Dr. David Charland | Information | 3:09pm |
| c. Communications & Public Relations Report
*Report Attached
15c. Corporate Communications Board Report January 2020 final - Page 89 | Written Report | Information | |

- | | | | |
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| 16. Review of Action Items from Meeting | D. Mercuri | Discuss | 3:19pm |
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17. Next Meeting: Wednesday March 25, 2020 @ 1:00pm

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|------------------------|------------|---------|--------|
| 18. Adjournment | D. Mercuri | Approve | 3:20pm |
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19. CONSENT AGENDA MATERIAL (For Approval)

- | | | | |
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| a. Governance & Nominating Committee Report | | | |
| i. Governance Policy Review: | | | |
| - G-A-04 Board Decision-Making Criteria (Proposed amendment)
19a(i) G-A-04 Board Decision Making Criteria - Approved (November 2018) - proposed amendment - Page 92 | | | |
| - G-B-13 CEO & COS Selection & Succession Planning Policy (proposed minor amendments)
G-B-13 CEO & COS Selection & Succession Planning | | | |

*POLICY - Approved (June 2019) - prop. amendment -
Page 94*

**- G-C-28 Director Annual Term Agreement
(proposed amendment)**

*G-C-28 Annual Term Agreement Director, Community
Representative - Approved (November 2019) -
Page 96*

**- G-D-30 Board, Director & Committee Evaluation
Policy (amendment)**

*G-D-30 Board, Director and Committee Evaluations -
Approved (November 2018) - Prop. amendment -
Page 100*

ii. GNC Terms of Reference (proposed amendment)

*19a(ii) GNC - Terms of Reference 2019-20 -Approved
(September 2019) - proposed amendment - Page 103*

**iii. Updated 2019/2020 Board Committee
Membership**

*19a(iii) 2019-2020 Board Committee Structure - WITH
NAMES - Updated December 2019 - Page 107*

iv. Community Representatives Self-Assessment

*Community Representative Assessment - FINAL - fillable
- Page 108*

b. Finance & Audit Committee Report

i. Financial Statements @ November 30, 2019

19b(i) CFO Report as of Nov 2019 FINAL - Page 109

**ii. 2020/21 Hospital Annual Planning Submission
(HAPS)**

20-2021 HAPS & budget scenario overall2 - Page 136

**iii. 2020/21 Community Annual Planning Submission
(CAPS)**

*19b(iii) BN 2020-21 CAPS Board approved Submission
Jan 31 2020 - Page 143*

20. INFORMATION ITEMS TO THE BOARD

a. Legislative Financial Compliance Reporting

20a. Regulatory Compliance (Finance) - Page 145

b. Legislative HR Compliance Reporting

*20b. Human Resources Legislation Attestation Highlights Jan
2020 - Page 146*

c. CBC Investigates - Hallway Medicine Articles

20c(1) CBC Investigates - Hallway Medicine Article - Page 147

*20c(2) CHEO bursting at the seams _ CBC News Jan 22, 2020 -
Page 157*

*20c(3) Hamilton and Niagara hospitals are consistently running
over capacity _ CBC News Jan 22, 2020 - Page 163*

d. OR Staffing BN (Update)

*20d. Operating Room Nursing Shortage Update Jan 14 -
Page 169*