

Joseph Brant Hospital Board of Directors

****MEETING HIGHLIGHTS****

The Joseph Brant Hospital (JBH) Board of Directors met on **Wednesday September 28, 2022**.

Reports were received from the Digital Health Strategy, Quality, Finance & Audit, Human Resources Policy & Compensation, Governance & Nominating and Medical Advisory Committees. Reports were also received from the President & CEO, Chief of Staff, Chief Nursing Executive and the Medical Staff Association.

Board Approvals

- Engagement of legal counsel to undertake work related to compliance with the Ontario Not for Profit Corporations Act (ONCA) which came into effect in October 2021.
- Financial Statements for the period ending May 31, 2022; June 30, 2022; July 31, 2022 and August 31, 2022.
- Consent Agenda Items (Governance Policies; 2022/23 Hospital Assets Committee Membership; Proposed amendments to the Digital Health Strategy Committee Terms of Reference).

Meeting Highlights

- The CEO presented Top of Mind highlights of his Report as follows:
 - Hospital staffing is precarious yet stable at this time amidst labour shortages across the healthcare system;
 - Work is underway to complete the Hospital's Functional Program for the Mental Health & Addictions project;
 - Surge capacity plans are underway for the upcoming Flu Season and the Hospital continues to treat patients with COVID infections;
 - The Hospital is in the process of refreshing its Strategic Plan and will also be looking at its Master Program and Master Plan in the New Year as part of that process.
- The Chief Nursing Officer and Chief of Staff co-presented key highlights from the Professional Practice Report as follows:
 - The organization continues to be very fluid and responsive to the needs of the community with a focus on restoring service and clearing the backlog of surgery cases;
 - To address ongoing health human resources challenges within the system, JBH is working closely with educational partners to participate in clinical training programs. In addition, the hospital is also participating in the internationally trained nurses program.
- The Board received an update on the Strategic plan development process. Optimus SBR has been engaged and a Strategic Planning Steering Committee, which includes Board representation, has been struck to provide recommendations and advice to the senior team. Several stakeholder engagement opportunities will be included in the process and the draft Strategic Plan will be brought to the Board for approval in March 2023.

Wednesday September 28, 2022 Meeting Summary
Board of Directors – Open Session Meeting

- The Board received updates on the corporate risks that have been assigned directly to the Board for oversight.
- The Board also received an update from Deloitte LLP who has been engaged to advance the organization's Diversity, Equity & Inclusion (DEI) strategy as part of the organization's commitment to ensuring the JBH is a safe and inclusive environment for the community at large.
- The Digital Health Strategy Committee met on September 26, 2022 and the Chair presented highlights of the Committee report to the Board. The Committee's discussions focused on strategic risk, operational risk and reputational risk in its deliberations on the organization's digital strategy journey.
- The Quality Committee met on September 27, 2022 and the Chair presented highlights of the Committee meeting to the Board. The Committee had great discussion around the quality indicators, total harm metrics, critical incidents and open medical legal claims and received an excellent presentation from the Mental Health & Addictions program with lots of great discussion.
- The Governance & Nominating Committee also met on September 27, 2022 and the Board received highlights of the GNC's report to the Board. The ONCA Task Force held its inaugural meeting to level-set on its mandate and to determine the best approach for the ONCA compliance work. The Committee recommended to the Board that legal counsel be engaged to carry out the full scope of the work within the current Board year.
- The Finance & Audit Committee met on September 27, 2022. The Committee discussed the impact of inflation on the cost of delivering service. Hospital's cash flow position is good for the reporting period due to one-off funding and savings from current staff vacancy rate. The hospital's structural deficit continues to be an ongoing issue, CEO Eric Vandewall continues to work with Ontario Health and the government to address this ongoing structural deficit.
- Dr. David Charland and Dr. Salina Juma gave a brief MSA Update to the Board.

NEXT (REGULAR) MEETING

Wednesday November 30, 2022 @ 1:00pm via ZOOM