

Board of Directors Meeting (OPEN SESSION)

Via Zoom (details by email)

Wednesday, 3/30/2022

1:00 - 3:30 PM ET

1. STANDARD ITEMS

- | | | | |
|---|--------|---------|---------------------|
| a. Call to Order | 1:00pm | | R. Smallbone, Chair |
| i. Board Norms & Behaviours* | | | |
| <i>BOARD NORMS AND BEHAVIOURS - Page 4</i> | | | |
| ii. Land Acknowledgement* | | | |
| <i>Land Acknowledgement - Town Hall Version - Page 5</i> | | | |
| b. Declaration of Conflict | | | Chair |
| c. Agenda Approval | | Approve | Chair |
| d. Approval of Minutes from Previous Meeting* & Business Arising from the Minutes* | | Approve | Chair |
| January 26, 2022 Minutes Attached | | | |
| Action items from the previous meeting Attached | | | |
| <i>Open Session Minutes January 26_2022 - DRAFT2 - Page 6</i> | | | |
| <i>Action Items - January 26, 2022 Board Open Session Meeting - Page 12</i> | | | |
| e. Chair's Remarks | | | Chair |

2. TOP OF MIND

- | | | | |
|---|--------|---------|--------------------|
| a. President & CEO (Open) Report* | 1:05pm | Discuss | E. Vandewall |
| *Attached | | | |
| <i>President CEO Report to the Board Open Session- March 2022 - Page 13</i> | | | |
| b. Professional Practice (Open) Report (CNE & COS)* | 1:10pm | Discuss | L. Motz/Dr. Preyra |
| *Attached | | | |
| <i>Professional Practice Report March 2022 - Page 23</i> | | | |

3. Community Roundtable

(Chair to invite Directors to bring forward with any relevant items)

1:15pm Discuss Chair

4. Patient Story

*Motions to go In-Camera and resume Open-Session following the Patient Story.

1:30pm Discuss Deanna Williams

5. COVID Update

1:40pm Discuss L. Motz/Dr. Preyra

6. Updates

- | | | | |
|--|--------|---------|--|
| a. Diversity & Inclusion Update | 1:45pm | Discuss | E. Vandewall/C. Kennedy/L. Martuscelli |
|--|--------|---------|--|

7. COMMITTEE REPORTS

- | | | | |
|---|--------|---------|-----------------------|
| a. Digital Health Strategy Committee Report (Written)* | 1:50pm | Discuss | P. Clarke, DHSC Chair |
| *Report Attached | | | |

- b. Quality Committee Report (Written)*** 1:55pm Discuss C. Kennedy, QC Chair
*Report Attached
(Item for Approval Below)
QC Report to Board - March 29 2022 - FINAL (Open Session) - Page 29
- i. 2022/23 Quality Improvement Plan (QIP)** Approve
(QC Recommendation)
- ii. Quality & Risk Management Education** Discuss C. Kennedy
- c. Finance & Audit Committee Report (Written)*** 2:10pm Approve D. Wagstaff, FAC Chair
*Report Attached
(Items for approval on the Board Consent Agenda & Below)
FAC Report to Board - March 29 2022 FINAL - Page 32
- i. Investment Recommendation** Approve D. Wagstaff
(FAC Recommendation)
- ii. Financial Update** Discuss M. Terlevic
- d. Governance & Nominating Committee Report (Written)*** 2:25pm Approve A. Patel, GNC Chair
*February 16, 2022 GNC Report Attached
*March 29, 2022 GNC Report Attached
(Items for approval on the Board Consent Agenda & Below)
GNC Report to Board - February 16 2022 - FINAL (Open Session) - Page 35
GNC Report to Board - March 29 2022 - FINAL (Open Session) - Page 36
- i. G-D-34 In-Camera & Meetings Without Management Policy (proposed amendments)*** Approve A. Patel
*Attached (GNC Recommendation)
G-D-34 In Camera Meetings - March 17 2022 AP - Page 39
- ii. Board & Committee Meeting Evaluations (New Policy)*** Approve A. Patel
*Attached (GNC Recommendation)
G-D-new Board and Committee Meeting Evaluations - NEW - DRAFT - Page 44
- 8. CONSENT AGENDA*** 2:45pm Approve Chair
Please refer to Consent Agenda List below & Motions Attached
BOARD MOTIONS - Consent Agenda - March 30_2022 - Open Session - Page 46
- 9. OPERATIONS UPDATE**
- a. Hospital Foundation Strategic Plan*** 2:50pm Discuss L. Denbok/A. Hilborn
*Attached
Strategic Plan Map + Objectives - Page 53
- b. Medical Staff Association Update** 3:05pm Discuss Dr. Charland/Dr. Juma
- 10. OTHER BUSINESS**
- a. Review Action Items** 3:10pm Discuss Chair
- b. Date of Next Meeting: Wednesday June 1, 2022 @ 1:00pm**
- 11. Motion to Adjourn Open Session @ 3:15pm Approx.** 3:15pm Approve Chair
- 12. **SHORT REFRESHMENT BREAK****
- 13. CONSENT AGENDA BELOW**
- a. GNC Report (February 16 Meeting)**
- i. G-E-52 Patient Family Advisor Role Description***

b. GNC Report (March 29 Meeting)

i. 2022/23 Board Calendar & Meeting Schedule*

Board Calendar 2022-2023 - Page 58

Board and Committee Meeting Schedule - 2022-2023 - Page 59

ii. 2022/23 Board Committee Structure*

2022-2023 Board Committee Structure - DRAFT - review (March 2022) - Page 60

iii. Policy Review Recommendations*:

G-A-04 Board Decision-Making Criteria (no amendments)

G-A-05 Policy Development & Oversight Framework (no amendments)

G-A-07 Board Financial Oversight (FAC recommendation)(no amendments)

G-A-08 Delegation of Signing Authority (FAC recommendation) (proposed amendments)

G-A-10 Borrowing Policy (FAC recommendation)(no amendments)

G-C-19 Principles of Governance (amendments)

G-C-28 Annual Term Agreement (amendments)

G-E-46 CEO Role Description (HRPCC recommendation) (amendments)

G-E-51 Community Representative Role Description (amendment)

G-A-04 Board Decision Making Criteria - Approved (March 2021) - no proposed amendments for review (March 2022) - Page 61

G-A-05 Policy Development and Oversight Framework - Approved (March 2021) - no proposed amendments for review (March 2022) - Page 63

G-A-07 Board Financial Oversight - Approved (February 2021) - Page 64

G-A-08 Delegation of Signing Authority - Approved (February 2021) - proposed amendments (January 2022) - Page 68

G-A-10 Borrowing - Approved (February 2021) - Page 72

G-C-19 Principles of Governance - Approved (March 2021) - proposed minor amendments for review (March 2022) - Page 74

G-C-28 Annual Term Agreement Director and Community Representative - Approved (February 2021) - proposed amendments for review (March 2022) - Page 80

G-E-46 President and CEO Role Description - Approved (September 2018) Updated for HRPCC Jan 2022 Mtg - Page 84

G-E-51 Community Representative Role Description - Approved (September 2020) - proposed amendments for review (March 2022) - Page 92

c. FAC Report (March 29 Meeting)

i. Financial Statements @ January 31, 2022*

Financial Statements Jan 2022 - Page 95

ii. Financial Statements @ February 28, 2022*

Financial Statements Feb 2022 - Page 99

14. INFORMATION TO THE BOARD

a. Legislative Financial Compliance Reporting*

Financial Statutory Declaration-Mar 16 22 - Page 103