

Board of Directors Meeting (OPEN SESSION)

Paletta Mansion

Wednesday, 3/29/2023

1:00 - 5:00 PM ET

1. STANDARD ITEMS

- | | | |
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| <p>a. Call to Order:
 (i) Board Norms & Behaviours*
 (ii) Land Acknowledgement*
 <i>BOARD NORMS AND BEHAVIOURS - Page 4</i>
 <i>Land Acknowledgement - Town Hall Version - Page 5</i></p> | <p>1:00pm</p> | <p>Board Chair, Randy Smallbone</p> |
| <p>b. Declaration of Conflict</p> | | <p>Chair</p> |
| <p>c. Approval of Agenda</p> | <p>Approve</p> | <p>Chair</p> |
| <p>d. Chair's Remarks*
 *February 1 Board Meeting Evaluation Attached
 <i>Board Meeting Evaluation Survey - Feb 1 Meeting - Page 6</i></p> | <p>Discuss</p> | <p>Chair</p> |
| <p>e. Approval of Minutes from Previous Meeting & Business Arising from Minutes*
 *Action Items from previous meeting attached
 <i>Open Session Minutes February 1 2023 - Final DRAFT - Page 10</i>
 <i>Action items from February 1 2023 Board Meeting - Page 17</i></p> | <p>Approve</p> | <p>Chair</p> |
| <p>2. JBH DRAFT Strategic Plan*
 *Attachment(s)

 <i>JBH-Strategic Plan Presentation to Board - March 29 2023 FINAL - Page 18</i></p> | <p>1:02pm Present</p> | <p>John Whincup/Paul Kolodziej (OptimusSBR); E. Vandewall; S. Metham</p> |
| <p>3. Accreditation Prep: JBH Ethical Framework*
 *Attachment
 <i>2023 Mar 29 - JBH BOD - Page 41</i></p> | <p>1:35pm Present</p> | <p>Julija Kelecevic (+L. Motz/S. Metham)</p> |
| 4. TOP OF MIND | | |
| <p>a. President & CEO Report*
 *Attached
 <i>President CEO Report to the Board March 28 2023 Open Session - Page 56</i>
 <i>Board Update - March20 2023_FINAL-Addendum to CEO Report - Page 61</i></p> | <p>1:45pm Discuss</p> | <p>E. Vandewall</p> |
| <p>b. Professional Practice Report*
 *Attached
 <i>Professional Practice Report March 2023 - Page 64</i></p> | <p>1:50pm Discuss</p> | <p>L. Motz/I. Preyra</p> |
| <p>5. PATIENT STORY (IN-CAMERA)
 (Motion to Move In-Camera & Motion to Resume Open</p> | <p>1:55pm Discuss</p> | <p>L. Motz/I. Preyra</p> |

Session)

6. **REFRESHMENT BREAK**

7. REPORTS

a. **Diversity & Inclusion Update (Presentation)** 2:10pm Present C. Kennedy

8. COMMITTEE REPORTS

a. **Digital Health Strategy Committee (Written)*** 2:40pm Discuss P. Clarke, DHSC Chair

*DHSC Report Attached

DHSC Report to Board - March 27 2023 - FINAL - Page 68

i. **Digital Health Strategy Recommended Option (FOR APPROVAL)*** Approve P. Clarke, M. Terlevic, I. Hussain

*Attachment

DRAFT Deloitte-JBH-Options Analysis DHSC Pre-read - Page 71

b. **Quality Committee (Written)*** 3:10pm Discuss D. Williams, QC Chair

*QC Report Attached

QC Report to Board - March 28 2023 - FINAL - Page 94

i. **2023/24 Quality Improvement Plan* (FOR APPROVAL)** Approve

*The QIP Work Plan & Narrative have been provided in the Exhibit Folder below or can be reviewed by accessing the full QC Meeting Book

c. **Finance & Audit Committee (Written)*** 3:15pm Discuss D. Wagstaff, FAC Chair

*FAC Report Attached

FAC Report to Board - March 28 2023 - FINAL - Page 97

i. **H-SAA/M-SAA (FOR APPROVAL)** Approve THIS MAY BE DEFERRED
(PLACEHOLDER)

ii. **Financial Update** Discuss M. Terlevic

d. **Governance & Nominating Committee (Written)*** 3:25pm Discuss A. Patel, GNC Chair

*GNC Report Attached

GNC Report to Board - March 28 2023 - FINAL - Page 99

i. **2023/24 Board Structure & Size (FOR APPROVAL)** Approve

ii. **DRAFT 2023/24 Board & Committee Meeting Schedule* (FOR APPROVAL)** Approve

Board Calendar 2023-2024 - Page 102

Board and Committee Meeting Schedule - 2023-2024 - DRAFT - Page 103

e. **Motion to Accept Committee Reports** 3:30pm Approve Chair

9. CONSENT AGENDA

a. **Consent Agenda (Refer to Consent Agenda List Below & Motions Attached)*** 3:30pm Approve Chair

*Attached

BOARD MOTIONS - Consent Agenda - Mar 29_2023 - Open Session - Page 104

10. OPERATIONS UPDATE

a. **Medical Staff Association Update (Written)*** 3:30pm Discuss Dr. D. Charland

*Attached

MSA update for the board - Page 107

11. OTHER BUSINESS

- a. Review of Action Items 3:35pm Discuss Chair
- b. Date of Next Meeting: Wednesday May 31, 2023
@ 1:00pm

12. Motion to Adjourn Open Session @ 3:40pm (Approx.) 3:40pm Approve Chair

13. CONSENT AGENDA MATERIAL (FOR APPROVAL)

a. Governance & Nominating Committee (March 28 GNC Report)

i. G-C-24 Statement of Board Role & Responsibility Policy (proposed amendments) *

G-C-24 Statement of Board Roles and Responsibilities - Approved (January 2022) - proposed amendment-V2 - Page 109

ii. 2023/24 GNC & Board Work Plans*

GNC Work Plan 2023-2024 - DRAFT FOR DISCUSSION - BLACKLINED VERSION - Page 115
2023-2024 Board Work Plan DRAFT - CLEAN - For Review and Discussion with GNC - Page 119

b. Finance & Audit Committee (March 28 FAC Report)

i. Monthly Financial Statements @ January 31, 2023*

9. Financial Statements Jan 2023 - Page 123

14. INFORMATION TO THE BOARD*

Appendix A - Financial Statutory Declaration - Mar 2023 - Page 126